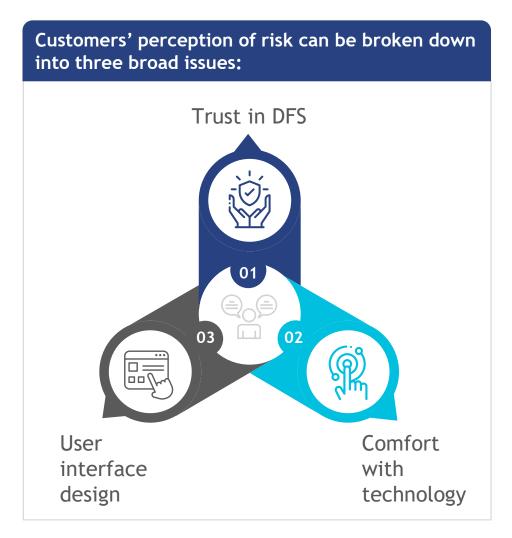


November 2024





Low- and moderate-income (LMI) consumers face a trio of challenges with the expansion and adoption of digital services



Key insights

- The use of digital services has expanded in recent years. However, LMI customers face different types of challenges based on the complexity of processes.
- ▶ DFS fails to address the specific <u>needs</u> of the LMI segment. This has led to <u>distrust</u> among those who are less digitally capable.
- Weak consumer protection measures exacerbate the <u>trio of significant challenges</u> that discourage millions from signing up for DFS. Even fewer actively use them as a result of this.
- Many people are simply uncomfortable with technology and are scared to make mistakes that may result in loss of money. This is particularly the case for those who are "oral" and struggle to read the text and understand number strings.
- ➤ User interfaces are often confusing for millions worldwide. This leads them to rely on agent assistance or avoid digital financial services altogether. This deepens the widespread lack of trust in DFS in many countries. <u>Deceptive design</u>s, such as bundled products, hidden costs, and fine print embedded in financial products, further erode their trust and hinder informed financial choices.

Source: Connecting the Dots: Putting Risk, Customer Protection, and Financial Capability in Perspective, MSC, 2015

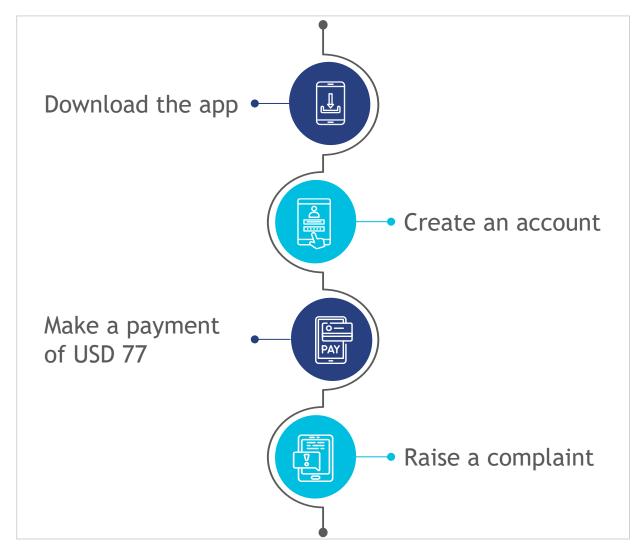


Experience the DFS journey through the eyes of a person from the LMI segment

Scan the QR Code or visit the link and undertake the mentioned actions:



Link: bit.ly/app_run

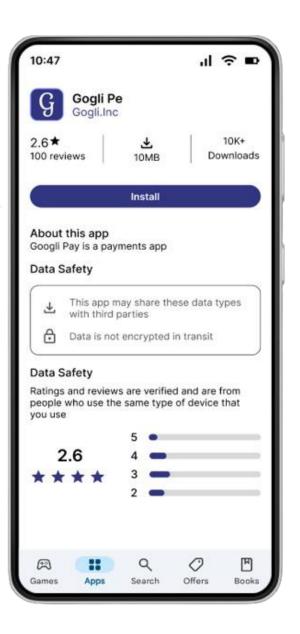








36% of users download mobile applications without thoroughly reviewing the app details provided in the app store. This lack of scrutiny often leads to the unintentional installation of fake or unauthorized apps, which exposes users to potential security risks and malicious activities.

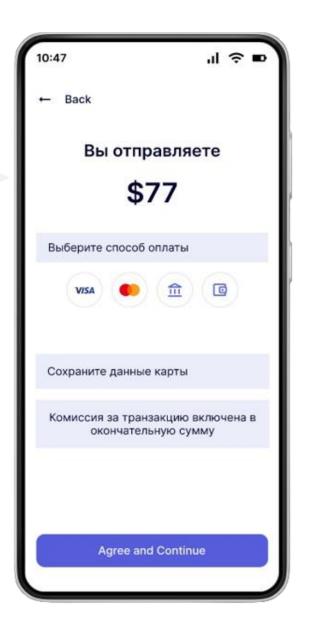


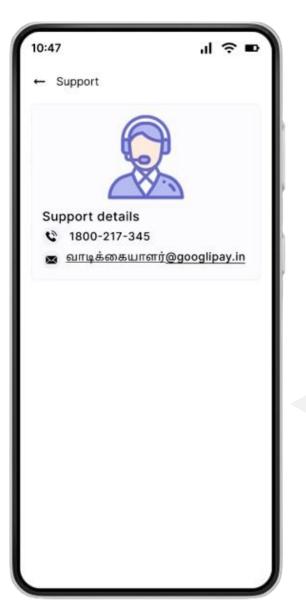


Apps frequently use deceptive designs during sign-up and ask for unnecessary personal details, often known as "privacy zuckering." This creates significant privacy risks, exposes users to potential data misuse, and undermines trust and digital safety.



Digital financial services often rely on complex and text-heavy language, which makes them inaccessible to LMI users, especially "oral customers." It also excludes this segment from the full adoption of these services.





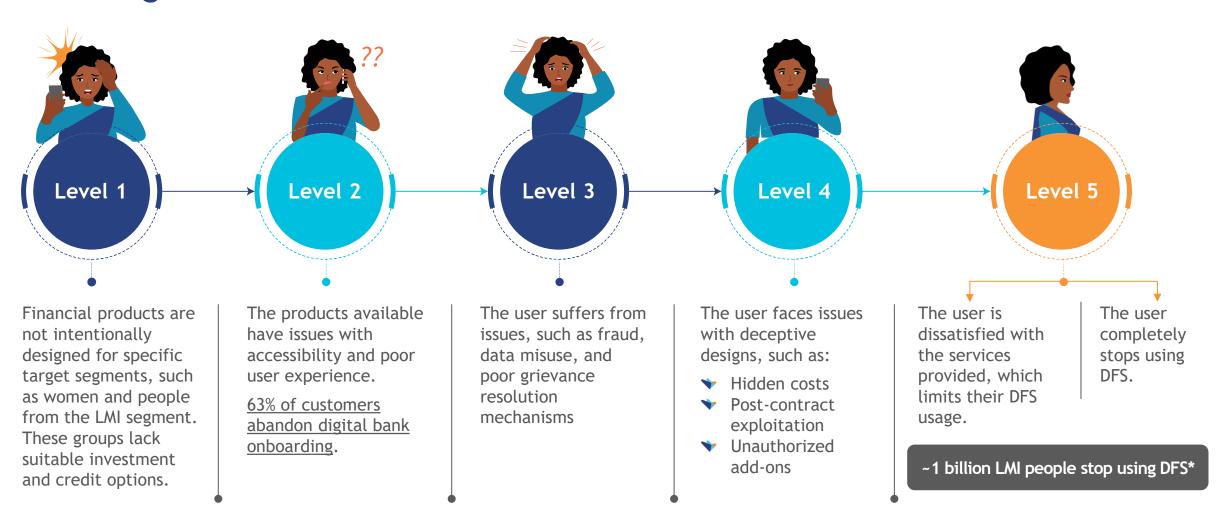
Grievance resolution mechanisms (GRMs) in many digital platforms are often buried under layers of navigation, which makes them difficult to access. Additionally, these systems are frequently nonfunctional or unresponsive, which undermines user trust and accountability.







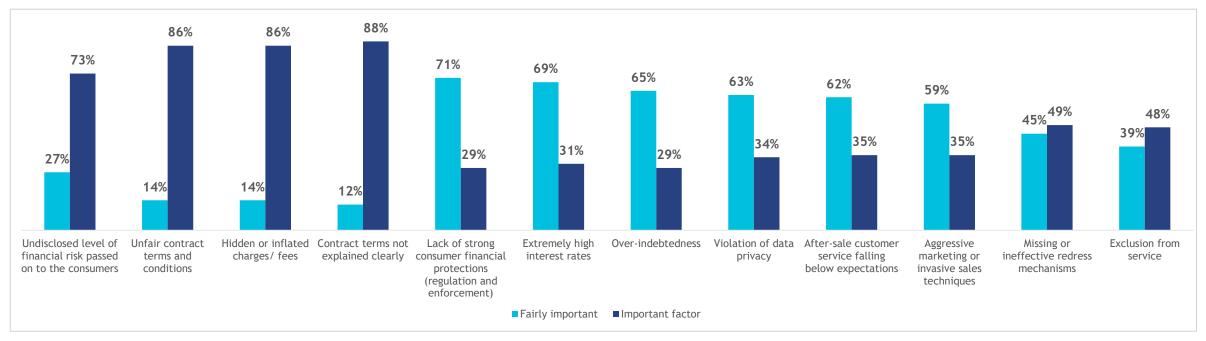
LMI users go through multiple levels of anguish and fear before they stop using DFS altogether



^{*}MSC guestimates; multiple studies and publications capture a financial account activity. The above figure is based on MSC's analysis and on-the-ground presence in developing countries.



Though numerous factors can affect the uptake and usage of DFS by LMI customers, lack of transparency is the most critical issue



Source: The role of consumer organizations to support consumers of financial services in low- and moderate-income countries, Consumers International, 2021

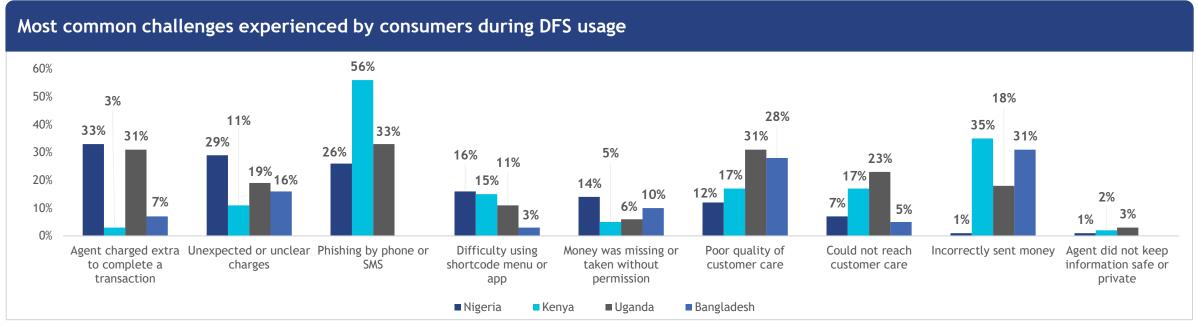
Insights

- Consumers in LMICs (low- and moderate-income countries) face significant challenges when they access financial services. This is mainly due to a lack of transparency, where contract terms are not explained, and hidden or inflated fees are prevalent, especially in digital services, such as payments and credit. Lack of effective resolution mechanisms, data privacy concerns, and over-indebtedness also remain critical issues, with limited tools for debt counseling.
- Additionally, practices such as insurance mis-selling compound these challenges, as agents often employ aggressive sales tactics and push complex, low-return policies without a clear explanation of terms or surrender costs. This lack of transparency and accountability causes consumers to bear undisclosed financial risks and erodes trust.



Increasing instances of fraud further erodes LMI people's trust and confidence

People from the LMI segment lack a financial buffer, which makes recovery difficult in case of fraud.



Source: Consumer Protection in Digital Finance Survey: Kenya, Nigeria, Uganda and Bangladesh, Innovations for Poverty Action; 2021, 2022*

*The reports for Kenya, Nigeria, and Uganda were published in 2021, while the report for Bangladesh was published in 2022.

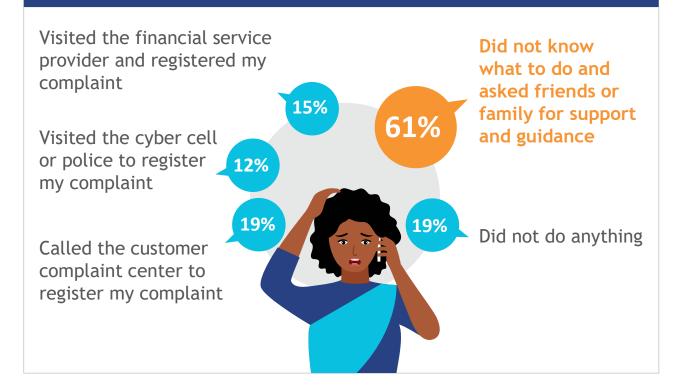
Insights

- ▶ A survey of DFS users in LMICs, such as Nigeria, Uganda, Kenya, and Bangladesh, revealed phishing and scam attempts are the most common challenge DFS users face. Even though most respondents did not fall victim to these, most who responded to phishing or scam attempts complied with the scammer's instructions. This raised concerns about the adequacy of security measures and fraud detection mechanisms.
- Overcharging for services and poor-quality customer care were also some critical challenges that added to DFS users' frustrations and impacted their overall experience with these platforms.
- These issues further erode the LMI segment's trust in DFS, as they already operate on narrow cash flows without a defined frequency.



Unsurprisingly, more than 60% of LMI customers are unsure of what steps to take after they experience fraud

Customers' interaction with grievance resolution after they encountered fraud across Bangladesh, India, and Kenya revealed that more than 60% of the consumers are unaware of the next steps to be undertaken after they experience fraud.



The following <u>pain points</u> identified by MSC elaborate on some key challenges people in the LMI segment face in their GRM journey.







Awareness



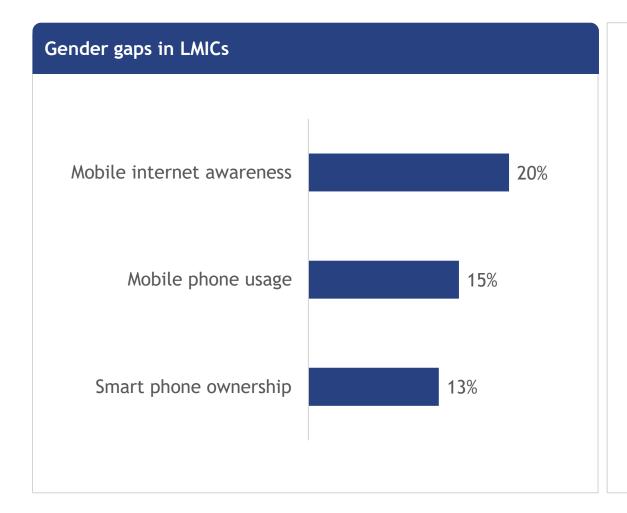


Source: MSC research



These challenges are significantly more pronounced for female users

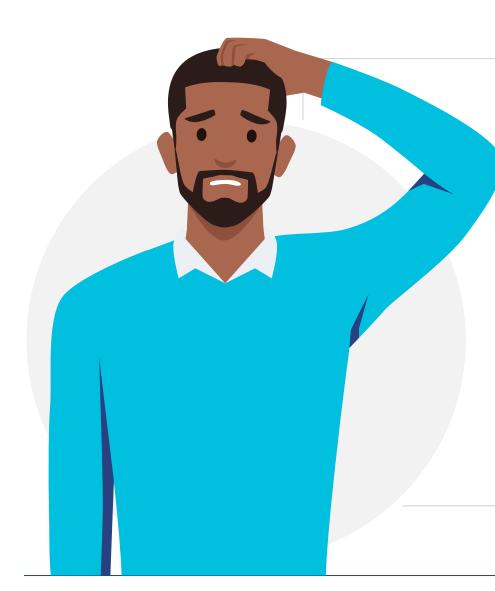
Women are 10% less likely to reach out to providers for issues and 5% less likely to know how to contact them, while agents are 9% less likely to address their complaints.



- MSC's research on women who took digital loans has highlighted that they undergo
 - Verbal violence;
 - → Psychological violence;
 - **→** Sexual and economic violence;
 - ➤ Violations of ethics and privacy.
- ➤ Only <u>31.4% of women</u> reported instances of violence, while 68.6% remained silent. (MSC-FACE)
- ❤ Gender gaps in phone ownership, digital literacy, and access to information limit women's access to online grievance resolution mechanisms.

Source: The Mobile Gender Gap Report, GSMA, 2024





Should the service providers be worried?

In 2023, digital transactions reached USD 1.4 trillion, and 40% of registered customers were active within a 90-day period.

The high dropout rate among DFS users represents a missed opportunity for providers. Approximately 50% of DFS users have stopped using DFS globally. Service providers could unlock an additional **USD 300-400 billion*** in transaction volume if they improve trust and retention.

*Source: MSC research





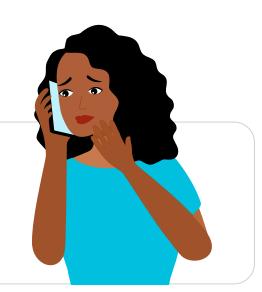




Providers can build the LMI segment's trust in DFS (1/3)

I keep forgetting the steps to make a transaction. The numbers in English scare me. I heard about ATM fraud in the news, and the person at the bank told me never to reveal the PIN to anyone. I am always fearful of that.

- An LMI individual



Elements of transparency





Disclosure of information: Product features, grievance channels, terms, and conditions should be disclosed in an easily understandable and visually appealing way.



Multiple communication channels: Physical and digital modes should be used for scalable, cost-efficient, and effective content delivery.

Transparency



Effective communication: Principles of behavioral science and tools, such as nudges, disclaimers, and prompts should be used to simplify communication.



Assessment: Pilots and experiments should be conducted to evaluate the effectiveness of transparency efforts.



Providers can build the LMI segment's "trust" in DFS (2/3)

Elements of relevance





Suitability assessment: Use advanced analytics to ensure products are suitable for the target consumer group

Relevance



Customer-centric agent incentives: Design agent incentives focused on educating customers about products, grievance channels, and fraud prevention rather than just on sales



Market-focused compliance: Enforce regular compliance to ensure products are sold to relevant consumers in a real and transparent manner



Identify teachable moments: Identify opportunities to educate LMI groups on choosing DFS products that best meet their needs

Elements of user-friendliness





Easy navigation: Design intuitive, user-friendly, and multilingual interfaces for websites, apps, IVRS, and chatbots, which are accessible across devices

Userfriendliness



Agent training: Train agents to ensure a customer-centric approach and responsible financial behavior



Guided tutorials: Implement step-by-step walkthroughs and tutorials within DFS portals to assist users across different use cases



Providers can build the LMI segment's "trust" in DFS (3/3)

Elements of security





Data protection: Implement advanced encryption, fraud detection, and multi-factor authentication to protect personal information.

Security



Security compliance: Ensure compliance with privacy assessments by aligning financial products with industry standards and conducting regular security audits.



Staff capacity building: Train staff to handle emerging risks and threats in financial services.

Elements of timely service





Quick customer support: Ensure fast, efficient customer service to build trust and loyalty, as well as specific statement of purpose (SoP) on fraud management

Timely service



Proactive issue resolution: Use AI to streamline complaint resolution and direct issues to the right personnel



Strong grievance systems: Specifically define GRM for LMIs; monitor and analyze complaints to identify risks and provide timely solutions



Demonstration effect: Positive experiences with timely customer service can lead to favorable word-of-mouth recommendations

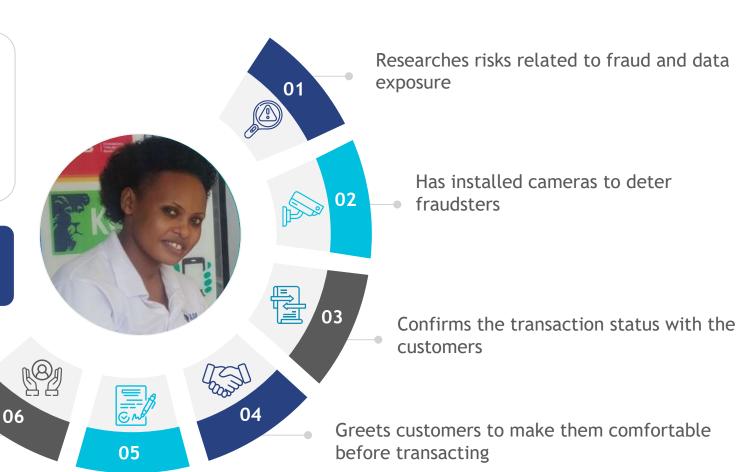


Agents who safeguard user data and foster trust in DFS: a case study from Uganda

I follow all the banking guidelines to safeguard customers' data. I only conduct live transactions and confirm the transaction status with customers.

Jenie, a bank and mobile money agent in Jinja, an urban area in Uganda

Serves one customer at a time to ensure they on ot see other customers' PINs



Maintains proper records and ensures customers sign the logbook



Although market and individual practices have been course-correcting to develop a safer DFS environment, providers need policymakers' support



<u>Incentivize innovation</u>: Encourage DFS providers to create solutions that address LMI-specific challenges, such as low digital literacy or lack of formal ID



Regulate platform designs: Impose regulations to prevent deceptive designs, such as hidden fees or default opt-ins. This will ensure transparency and simplicity in interfaces



Establish multi-stakeholder task forces: Collaborate among policymakers, DFS providers, advocates, and experts to cocreate policies that protect LMI users from digital risks



Support innovation via <u>regulatory sandboxes</u>: Let providers test DFS solutions in controlled environments to ensure consumer protection standards before scaling



Ensure uniformity and universal application of data protection laws: Develop a secure, regulated financial ecosystem focused on consent, data security, and privacy





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Providing impact-oriented business consulting services



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Government and regulators



Micro, small, and medium enterprise (MSME)



Social payments and refugees







Education and skills



Digital and FinTech



Agriculture and food systems



Climate change and sustainability



Health and nutrition

Multi-faceted expertise

Advisory that helps you succeed in a rapidly evolving market



Policy and strategy



Products and channels



Research, evaluation, and analytics



Organizational transformation



Digital technology and channels



<u>Catalytic</u> finance



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Marketing and communication



Training



<u>Government</u> regulations and policy



<u>Data</u> <u>Insight</u>



Customer protection and engagement for responsible finance



MSC is recognized as the world's local expert in economic, social and financial inclusion



International financial, social and economic inclusion consulting firm with 25+ years of experience



>300 staff in 10 offices around the world



Projects in ~68 developing countries







Some of our partners and clients





































































Assisted development of digital G2P services used by

>875 million people

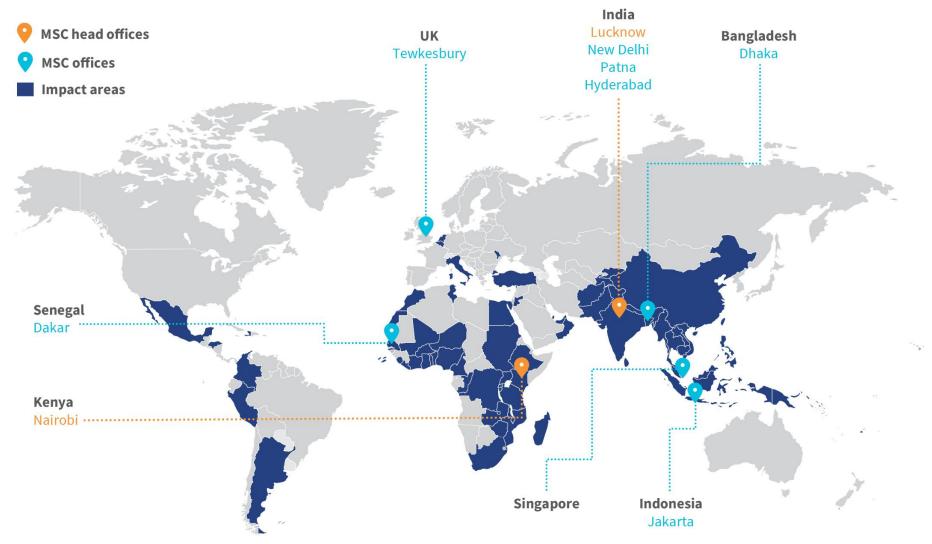
>300 FI products
and channels now used by
>1.7 billion people

>1,400 publications

>950 DFS projects

Trained >11,100 leading FI specialists globally





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